CollabX 2026

CONSULT AUSTRALIA

Day 1 - Wednesday 25 March 2026

8:30 - 9:00am	**Registration and Networking**
9:00 - 9:20am	**Opening** MC Robin Mellon ***Welcome to Country*** ***CEO Opening Remarks*** Jonathan Cartledge
9:20 - 9:35am	**Keynote Address** Celia Perkins Deputy Secretary, Security and Estate Group Department of Defence
9:35 - 9:55am	**Infrastructure Priorities and Challenges** Pat Sowry First Assistant Secretary, Infrastructure Department of Defence
9:55 - 10:10am	**Capital Facilities and Infrastructure Branch** BRIG Matt Quinn Director General, Capital Facilities and Infrastructure Branch Department of Defence
10:10 - 10:40am	**Morning Tea**
10:40 - 11:10am	**Global Challenges Meet National Opportunity** *in conversation with* Jonathan Cartledge CEO Consult Australia Adam Copp Chief Executive Infrastructure Australia
11:10 - 11:30am	**Defence Infrastructure in Northern Territory** Jimmy Kiploks General Manager Defence NT
11:30 - 12:10pm	**Nuclear Powered Submarine Infrastructure** Toff Idrus Assistant Director General, Henderson Infrastructure Planning & Coordination Division Australian Submarine Agency COL Len Rouwhorst Assistant Director General, WA NPS Infrastructure Australian Submarine Agency Josh Watkin Head of Infrastructure Planning & Coordination Division Australian Submarine Agency

All sessions will have Q&A using Slido

Day 1 - Wednesday 25 March 2026 (cont.)

12:10 - 12:45pm	**Defence Infrastructure in Discussion** Luke Parsons First Assistant Secretary, Henderson Consolidation NSSG Pat Sowry First Assistant Secretary, Infrastructure Department of Defence Peta Arbuckle Executive Director Defence West *Facilitator:* Robin Mellon
12:45 - 1:45pm	**Lunch**
1:45 - 2:25pm	**Keynote Address: Priorities in Service Delivery and Delivering Estate Outcomes** BRIG Gabrielle Follett Director General, Estate Service Delivery Department of Defence
2:25 - 3:05pm	**Base Services Transformation – Partnering Alignment and Opportunities** Luke McLeod Assistant Secretary Base Services, Transformation & Estate Data Systems Department of Defence
3:05 - 3:25pm	**Afternoon Tea**
3:25 - 4:10pm	**Resilient Infrastructure, Climate Change, Net Zero and Sustainability** *in conversation with* Felix Bowman-Derrick Assistant Secretary, Environment & Engineering Department of Defence Michelle Brownlie Director – Sustainability, Defence WSP *Facilitator:* Jonathan Cartledge CEO Consult Australia

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Day 1 - Wednesday 25 March 2026 (cont.)

4:10 - 4:50pm	**Indigenous Partnerships** ***CASE STUDY – Guidance Weapons Explosive Ordnance Missile Assembly Facility at Port Wakefield*** Kael da Costa Director, Guidance Weapons Explosive Ordnance & Logistics PMO Security & Estate Group Department of Defence Luke Taylor National Business Development Manager Intract Kristian Wheeler Principal, Defence Advisory Aurecon
4:50 - 6:00pm	**Post Event Networking**

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Day 2 - Thursday 26 March 2026

8:30 - 9:00am	**Arrival and Networking**
9:00 - 9:20am	**Welcome** MC Robin Mellon ***Day One Reflections*** Pat Sowry First Assistant Secretary, Infrastructure Department of Defence
9:20 - 9:50am	**Innovation – The Key that will Unlock Productivity – How Constructors are Doing Things Differently to Deliver Better Client Outcomes** Keiran Sarri National Head of Defence Built Glen Billington General Manager, Defence Laing O'Rourke *Facilitator:* Kristin Moss Head of Policy Australian Constructors Association
9:50 - 10:30am	**Mission Ready – Collaboration as the Key to Speed, Resilience and Capability** BRIG Matt Quinn Director General, Capital Facilities and Infrastructure Branch Department of Defence Craig Simpson General Manager, Defence Delivery Built *Facilitator:* Tanya Sideris Executive Director of Operations & Vice President Cities & Place Defence & Program Solutions, ANZ Jacobs
10:30 - 10:50am	**Morning Tea**
10:50 - 11:20am	**Collaborative MVP – Sharing Risk to Understand Requirements Baseline** *in conversation with* Melissa Mailler Assistant Defence Leader GHD Michael Yeomans KBR Director Defence Quentin Flowers National Defence Manager ICON *Facilitator:* Robin Mellon

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Day 2 - Thursday 26 March 2026 (cont.)

11:20 - 11:50am	**Upcoming Industry Opportunities within the Indo-Pacific** Laura Darlington Assistant Secretary, Indo Pacific Infrastructure Branch Department of Defence
11:50 - 12:20pm	**Capital Facilities Infrastructure and Industry Collaboration** Ese Rainey Executive Director Capability, Capital Facilities and Infrastructure Department of Defence
12:10 - 12:30pm	**Closing Remarks** Natalie Muir President Consult Australia
12:30 - 1:30pm	**Post Event Networking Lunch**

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